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## Notice of meeting and agenda

## **Edinburgh and South East Scotland City Region Deal Joint Committee**

10.00 am Friday, 4th December, 2020

Virtual Meeting - via Microsoft Teams

This is a public meeting and members of the public are welcome to watch the live webcast.

### Contacts

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### 1. Order of Business

1.1 Including any notices of motion and any other items of business submitted as urgent for consideration at the meeting.

#### 2. Declaration of Interests

2.1 Members should declare any financial and non-financial interests they have in the items of business for consideration, identifying the relevant agenda item and the nature of their interest.

#### 3. Minutes

3.1 Minute of the Edinburgh and South East Scotland City Region Deal Joint Committee of 4 September 2020 – submitted for approval as a correct record 7 - 10

## 4. Forward Planning

**4.1** Joint Committee Work Programme – report by Andrew Kerr, Chief Officer, Edinburgh and South East Scotland City Region Deal

11 - 14

**4.2** None.

### 5. Items for Consideration

- **5.1** Sheriffhall Update (presentation)
- 5.2 City Region Deal Progress Report report by Monica Patterson, Chief Officer, Edinburgh and South East Scotland City Region Deal

15 - 30

5.3	Integrated Regional Employability and Skills Programme update (presentation)	31 - 48
5.4	Data Driven Innovation Programme update (presentation) – Report by	
5.5	City Region Deal Benefits Realisation Plan – Approach Towards Developing and Implementation Plan - report by Monica Patterson, Chief Officer, Edinburgh and South East Scotland City Region Deal	49 - 64
5.6	Regional Growth Framework Update - report by Monica Patterson, Chief Officer, Edinburgh and South East Scotland City Region Deal	65 - 70

## **Gavin King**

Clerk

## Membership

The City of Edinburgh Council Scottish Borders Council

Councillor Adam McVey Councillor Shona Haslam

East Lothian Council West Lothian Council

Councillor Norman Hampshire Councillor Lawrence Fitzpatrick

Fife Council Higher/Further Education Consortium

Councillor David Alexander Professor Peter Mathieson

Councillor David Ross

**Regional Enterprise Council** 

Midlothian Council Leeann Dempster

Councillor Russell Imrie Claire Pattullo

### **Further information**

If you have any questions about the agenda or meeting arrangements, please contact Veronca MacMillan, City of Edinburgh Council, Business Centre 2.1, Waverley Court, 4 East Market Street, Edinburgh EH8 8BG, Tel 0131 529 4283, email veronica.macmillan@edinburgh.gov.uk.

The agenda, minutes and public reports for this meeting can be viewed online by going to https://democracy.edinburgh.gov.uk.

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## **Minutes**

## **Edinburgh and South East Scotland City Region Deal Joint Committee**

## **Microsoft Teams**

## 10.00am, Friday 4 September 2020

#### Present:

**City of Edinburgh Council** – Councillor Cammy Day (substituting for Councillor McVey)

East Lothian Council - Councillor Norman Hampshire (In the Chair)

Fife Council - Councillor David Ross, Councillor David Alexander

Midlothian Council - Councillor Russell Imrie

Scottish Borders Council - Councillor Shona Haslam

West Lothian Council – Councillor Lawrence Fitzpatrick

**Higher/Further Education Consortium –** Professor Peter Mathieson

Regional Enterprise Council – Claire Pattullo

#### In attendance:

Monica Patterson, Chief Executive, East Lothian Council Dr Grace Vickers, Chief Executive, Midlothian Council Andy Nichol, City Region Deal Programme Manager, City of Edinburgh Council Graeme Rigg, City Region Deal PMO, City of Edinburgh Council

Robecca Andrew, Principal Accountant, City of Edinburgh Council
Rob Dickson, Executive Director, Scottish Borders Council
Adam Dunkerley, Opportunities Fife Partnership Manager, Fife Council
David Hanna, City Region Deal PMO, City of Edinburgh Council
Ian Johnson, Head of Communities and Economy, Midlothian Council
Veronica MacMillan, Committee Services, City of Edinburgh Council
Morag Millar, Strategic Growth and City Deals Programme Manager, Fife Council

Alice Mitchell, Economic Development and Regeneration Manager, West Lothian Council

Craig McCorriston, Head of Planning, Economic Development and Regeneration, West Lothian Council

Henna Khatoon (Accountable Body)
Dr Mark Graham, Lead Economist, Data Driven Innovation

#### 1. Minutes

#### **Decision**

To approve the minute of the Edinburgh and South East Scotland City Region Deal Joint Committee 7 August 2020 as a correct record.

## 2. Work Programme

The Work Programme was presented and detailed the planned dates for the City Region Deal business case approvals by Joint Committee.

#### Decision

- 1) To note the Work Programme.
- 2) To note that updates on Sheriffhall Roundabout were included as part of the progress report each quarter and that Transport Scotland would be invited to the Joint Committee in March 2021.

(Reference – Work Programme, submitted.)

## 3. City Region Deal Progress Report

An update was provided on the progress that had been made across the City Region Deal Programme.

The progress report was being used across the City Region Deal's governance structure to monitor progress across all aspects of the City Region Deal. It was updated and shared with Government on a weekly basis and was taken to all Board meetings. A RAG (Red, Amber and Green) scale was assigned to programmes and projects by the Programme Management Office (PMO) as well as scored for inclusive growth and partnership working.

#### Decision

To note the progress made across the City Region Deal Programme.

(Reference – report by the Chief Officer, Edinburgh and South East Scotland City Region Deal, submitted.)

## 4. Supplementary Agreement to Minute of Agreement for the Edinburgh and South East Scotland Region Joint Committee

Details were provided of the draft supplementary agreement to the Minute of Agreement for the Edinburgh and South East Scotland Region Joint Committee.

Committee received an update in March 2020 on the development of the Edinburgh and South East Scotland City Region response to the National Planning Framework 4 "Call for Ideas". The report highlighted that an Elected Member Oversight Group would be established to oversee the longer-term progress of the Regional Growth Framework and Regional Spatial Strategy. The Minute of Agreement set out the powers and duties delegated by member Councils to the Joint Committee. To ensure that the Joint Committee had the appropriate authority to delegate to the Elected Member Oversight Sub-Committee responsibility for overseeing the development of the Regional Growth Framework and the Regional Spatial Strategy it was necessary for this to be explicitly stated within the Minute of Agreement.

#### **Decision**

To approve the adoption of the supplementary agreement to the Minute of Agreement, approved by the Joint Committee in November 2018.

(Reference – report by the Chief Officer, Edinburgh and South East Scotland City Region Deal, submitted.)

## 5. City Region Deal Benefits Realisation Plan

An update was provided on the City Deal Benefits Realisation Plan. The Plan set out the overarching approach to reviewing and evaluating benefits by addressing two central issues: how the City Region Deal was performing against delivery plans as set out in approved programme and project business cases and the overall Deal Document objectives, and what economic, social and other impacts may be generated as a result within the Region, Scotland and elsewhere in the UK.

In addressing these questions, the Plan initially set out the key outputs for the Deal in terms of the investment levels planned for each Deal theme together with the projected levels of new jobs that would be delivered as a result.

#### **Decision**

- 1) To approve the Plan and implementation of associated activities by each Programme theme.
- 2) To note that the monitoring and evaluation outputs would be regularly reported to and appropriately acted upon by the Joint Committee.

3) To note the thanks given to Dr Mark Graham for all the work he had carried out on the Benefits Realisation Plan.

(Reference – report by the Chief Officer, Edinburgh and South East Scotland City Region Deal, submitted.)

## 6. City Region Deal Annual Report 2019-20

The Joint Committee considered the Edinburgh and South East Scotland City Region Deal Annual report which summarised the progress of the Programme for the second year since the signing of the 15-year programme (August 2019 to July 2020).

The report contained a City Region Deal overview, Financial Statement (for the financial year 2019-20), a short summary of progress on each project and programme and expected milestones to be achieved in the next year. Case studies were included across the report.

#### **Decision**

- 1) To note the appended annual report.
- To note the thanks given to the PMO and to members of the regional partnership for all their hard work, and the positive relationships with the Scottish and UK Governments.

(Reference – report by the Chief Officer, Edinburgh and South East Scotland City Region Deal, submitted).

## Agenda Item 4.1

## Edinburgh and South East Scotland City Region Deal Joint Committee

## 10 am, Friday 4 December 2020

## **Work Programme for City Region Deal Joint Committee**

Item number 4.1

## **Executive Summary**

This paper outlines the planned dates for City Region Deal business case approvals by Joint Committee.

#### **Monica Patterson**

Chief Officer, Edinburgh and South East Scotland City Region Deal

Contact: Andy Nichol, Programme Manager, Edinburgh and South East Scotland City Region Deal

E-mail: andy.nichol@edinburgh.gov.uk | Tel: 0131 529 4461

## Report

## **Work Programme for City Region Deal Joint Committee**

### 1. Recommendations

1.1 To note the planned dates for future business for the City Region Deal Joint Committee.

## 2. Background

- 2.1 The City Region Deal partners and Government are working towards business case approval timelines, as set out in this report. This matches with the timeline for drawing down funds from Government over the 15 years of the City Region Deal as set out in the Financial Plan agreed in summer 2018, and grant offer letter for 2020/21.
- 2.2 In addition to the business cases, other reports that are expected to be submitted to Joint Committee are included in the work programme.

## 3. Main report

3.1 The work programme for Joint Committee meetings that partners are currently working towards is shown in Table 1. The dates are subject to business cases being approved by: The Scottish Government; the UK Government; the relevant Boards within the City Region Deal structure; and the relevant Council committees and/or Higher and Further Education Courts, prior to Joint Committee consideration.

Table 1: Work Programme for Joint Committee

Joint Committee Date	Reports for consideration
4 December 2020	<ul> <li>A720 (Sheriffhall roundabout) progress update (presentation)</li> <li>City Region Deal Benefits Realisation Plan – Approach Towards Developing an Implementation Plan</li> <li>Data-Driven Innovation Programme update (presentation)</li> <li>Integrated Regional Employability and Skills Programme progress update (presentation)</li> <li>Regional Growth Framework update</li> </ul>
5 March 2021	<ul> <li>Benefits Realisation Plan implementation plan</li> <li>Dunfermline strategic housing site business case</li> <li>Easter Bush business case</li> <li>Edinburgh Innovation Park (Queen Margaret University) business case</li> <li>Fife Industrial Innovation Investment programme tranche 2 business case.</li> <li>Standing Orders</li> </ul>
4 June 2021	A720 (Sheriffhall roundabout) progress update (presentation)
3 September 2021	<ul> <li>Annual Report 2020/21</li> <li>Dunard Centre revised business case</li> <li>Regional Growth Framework: final report</li> </ul>

3.2 The A720 City Bypass grade separation of Sheriffhall Roundabout is being managed and delivered by Transport Scotland. Transport Scotland provide updates on progress to the Transport Appraisal Board, as well as the Executive Board and Joint Committee as and when appropriate.

## 4. Financial impact

4.1 There is no financial impact relating to this report. Financial cases are being set out in detail in the respective business cases. Financial contributions that are required by partner organisations for projects are being requested in separate reports to councils or courts prior to being taken to Joint Committee for approval.

## 5. Alignment with Sustainable, Inclusive Growth Ambitions

- 5.1 Inclusion is a key driver for the City Region Deal. Business cases for projects included demonstrate how they will reduce inequalities and tackle the inclusion challenges specific to the city region.
- 5.2 The <u>City Region Deal Benefits Realisation Plan</u> (BRP) was approved for the programme on 4 September 2020. This incorporates clear indicators to align with the Scottish Government's Inclusive Growth Framework. The impact on equalities, human rights and sustainability will also be measures. A BRP Implementation Plan is being developed, with input from key stakeholder groups within and outwith the City Region Deal Governance structure, including the Regional Enterprise Council, third sector partners, the NHS and elected members. A progress report on this is being taken to this meeting, and feedback from the Joint Committee would be welcomed.
- 6. Background reading/external references
- 6.1 <u>City Region Deal Document</u>: August 2018
- 7. Appendices

None.

## Edinburgh and South East Scotland City Region Deal Joint Committee

## 10 am, Friday 4 December 2020

## **City Region Deal Progress Report**

Item number 5.2

## **Executive Summary**

The Edinburgh and South East Scotland City Region Deal progress report gives an indication of progress across the City Region Deal programme.

In this update, the overall status is assigned as "Amber". There are no actions required from the Joint Committee.

#### **Monica Patterson**

Chief Officer, Edinburgh and South East Scotland City Region Deal

Contact: Andy Nichol, Programme Manager, Edinburgh and South East Scotland City Region Deal

E-mail: andy.nichol@edinburgh.gov.uk | Tel: 0131 529 4461

## Report

## **City Region Deal Progress report**

#### 1. Recommendations

1.1 To note the progress across the City Region Deal Programme.

## 2. Background

- 2.1 This progress report is being used across the City Region Deal's governance structure to monitor progress across all aspects of the City Region Deal. It is updated and shared with Government on a weekly basis and is taken to all Board meetings. A RAG (Red, Amber, Green) scale is assigned to programmes and projects by the Programme Management Office (PMO), as well as scores for inclusive growth and partnership working.
- 2.2 Tables 1, 2 and 3 shows the guidelines that are used when determine RAG statuses and scores:

## Table 1: RAG Status Guidelines

- T: Status against timeline set out in business case/implementation plan;
- **B:** Status against **budget** set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
Green	In line with business case/implementation plan	In line with financial plan.	No management action required
Amber	Delay is considered acceptable by PMO.	Within acceptable range.	Management action is in place by senior management to address issues, and project is being closely monitored.
Red	Delay is significant.	Outwith acceptable range.	Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government.

Table 2: Inclusive Growth Score Guidelines

Score	Definition
1.	Project's links with inclusive growth framework are being developed.
2.	Project's links with inclusive growth framework have been identified and are in the process of being implemented.
3.	Project's links with inclusive growth framework are being delivered and monitoring and evaluation is in place to assess impact.

Table 3: Partnership Working Score Guidelines

Score	Definition
1.	Links have been identified with projects in other themes/with regional partners outwith City Region Deal.
2.	Links are in the process of being established with projects in different themes/with regional partners outwith City Region Deal.
3.	Links are being exploited between this project and other themes/with regional partners outwith City Region Deal.

## 3. Main report

3.1 The performance report is shown in Appendix 1. The overall status of the City Region Deal is assigned as "Amber". There are no actions required from the Joint Committee.

## 4. Financial impact

- 4.1 Quarterly financial information on Sheriffhall Roundabout is now being received from Transport Scotland. Transport Scotland provided an update which shows £243k was drawn down in Quarter 2 for 2020/21. The financial summary has been updated to reflect this.
- 4.2 The overall cumulative total of Grant claimed for the Deal to date (2018 present) is £115.7 million. This total includes the funding issued by Transport Scotland and Scottish Government Housing.
- 4.3 Since the onset of Covid-19, Scottish and UK Governments have agreed to allow the draw down monthly in arrears as opposed to quarterly for projects entirely funded by Government that have asked for the flexibility.

## 5. Alignment with Sustainable, Inclusive Growth Ambitions

- 5.1 Inclusion is a key driver for the City Region Deal, and scores have been included for each project. Business cases for projects included demonstrate how they will reduce inequalities and tackle the inclusion challenges specific to the city region.
- 5.2 The <u>City Region Deal Benefits Realisation Plan</u> (BRP) was approved for the programme on 4 September 2020. This incorporates clear indicators to align with the Scottish Government's Inclusive Growth Framework. The impact on equalities, human rights and sustainability will also be measures. A BRP Implementation Plan is being developed, with input from key stakeholder groups within and outwith the City Region Deal Governance structure, including the Regional Enterprise Council, third sector partners, the NHS and elected members. A progress report on this is being taken to this meeting, and feedback from the Joint Committee would be welcomed.

## 6. Background reading/external references

- 6.1 <u>Edinburgh and South East Scotland City Region Deal Document</u> (August 2018)
- 6.2 <u>City Region Deal Benefits Realisation Plan</u>: ESESCR Deal Joint Committee report 4 September 2020

## 7. Appendices

7.1 Edinburgh and South East Scotland City Region Deal Progress Report (November 2020)

## **Progress Report**

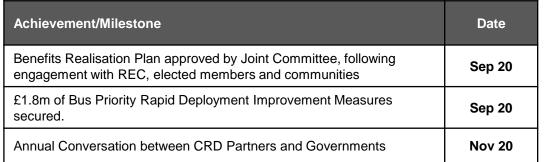
Last updated: 30 Nov 20 Next update: 7 Dec 20 Overall Status
Last Period

Amber

Overall Status
This Period
Amber

## Page 1: Dashboard

#### **Recent Achievements and Milestones**



#### **Financials Summary**

\*Funding issued by Transport Scotland and SG Housing not included in this total

Total CRD granU£000	CRD grant d to date		20-21 CRD Grant allocation	20-21 Grant drawdown		
66	115,681	19.3%	£47.00m*	£11.43m*		

CITY REGION DEAL Edinburgh & South East Scotland

Upcoming Milestones	Target Date
Regional Growth Framework update paper	Dec 20
Benefits Realisation Implementation Plan approach for	Dec 20
Easter Bush Business Case	Mar 21
Dunfermline Housing Business Case	Mar 21
Fife I3 Phase 2 Programme Business Case	Mar 21
QMU Innovation Park Business Case	Mar 21
Benefits Realisation Plan Implementation Plan final	Mar 21
Dunard Centre Revised Business Case	Summer 21

Top 3 isks (from PMO Risk Register) - last updated Nov 20, next update Feb 21

Risk	Imp act	loho od	Sever -ity	Resolution Plan or Mitigating Action
Covid-19 impacting the City Region Deal projects resulting in potential delays and cost increases	4	4	16	<ul> <li>Regular updating of progress report and monthly financial forecasts, so that project leads can inform PMO of any issue well in advance, and PMO can raise with Government, Executive Board and Joint Committee as appropriate.</li> <li>Establish Change Management process as set out in the Benefits Realisation Plan.</li> <li>Review outputs and timelines in the light of Covid-19, and consider advancement of spend where appropriate</li> </ul>
Brexit uncertainty / "no deal" Brexit impacts	4	3	12	<ul> <li>Regular engagement with project leads to highlight any risks well in advance, so that PMO can raise with Government, Executive Board and Joint Committee as appropriate.</li> <li>Establish Change Management process as set out in the Benefits Realisation Plan.</li> <li>Review outputs and timelines for business cases at every stage of development in the light of Brexit uncertainty.</li> <li>Regional Growth Framework under development has "Adaptable" as one of its three themes, where Brexit risks are noted.</li> </ul>
Financial profile: underspends across the national City Region and Growth Deals will cause reprofiling pressures for Government	4	2	8	<ul> <li>Continue to spend according to agreed profile.</li> <li>Achieve business case approval in line with Deal Implementation Plan.</li> <li>Regular programme monitoring and reporting.</li> <li>Close engagement with Government.</li> </ul>

## **Page 2: Guidance Notes for Project Updates**



## **Project Stages**

Stage no.	Definition
1. Define	Business case being developed, and not yet approved by Thematic Board and Joint Committee.
2. Implement	Business case has been approved by Thematic Board and Joint Committee, and is being implemented. In a capital project, this may be construction; for skills projects this may be establishing a course or system.
3. Deliver	Project is in place and monitoring and evaluation is in framework to assess if it is achieving its objectives.
4. Legacy	Project has resulted in mainstreaming or improvements to business as usual (impact) that is generated beyond the funded period

Red, Amber, Green
T: Stans against timeline set out in business case/implementation plan; B: Status against budget set out in financial plan

RAG Status	Definition - Timeline	Definition - Budget	Action Required
Green	In line with business case/implementation plan	In line with financial plan.	No management action required
Amber	Delay is considered acceptable by PMO.	Within acceptable range.	Management action is in place by senior management to address issues, and project is being closely monitored.
Red	Delay is significant.	Outwith acceptable range.	Immediate action is required by senior management and relevant Boards as appropriate to address issues. Issues must be highlighted to Government.

### **Inclusive Growth Score**

## **Partnership Working Score**

	Definition		Definition			
1.	Project's links with inclusive growth framework are being developed.	1.	Links have been identified with projects in other themes/with regional			
2	Project's links with inclusive growth framework have been identified and are in the process of being implemented.  Project's links with inclusive growth framework are being delivered and monitoring and evaluation is in place to assess impact.		partners outwith City Region Deal.			
<b>-</b> .			Links are being developed with projects in different themes/with			
3			regional partners outwith City Region Deal.			
) . 			Links are being exploited between this project and other themes/with regional partners outwith City Region Deal.			

## **Page 3: Financial Summary**



* I	Overall Total					2020 -				
Total Budget £000	CRD Grant Total £000	CRD Grant Claimed To Date £000	Project Name	Grant Allocation £000	CRD Grant Claimed (Q1) £000	CRD Grant Claimed (Q2) £000	Spend to Date (Apr- Oct) £000	Forecast Outturn £000	Forecast vs Allocation Variance £000	Comments
101,047	32,545	32 545	Bayes Centre	0	0	0	0	0	0	
22,469	22,469	100000000	National Robotarium	13,563	232	227	476	2.383	-11,180	Construction start delayed by 2 months due to
189,297	57,920	10.5000000	Edinburgh Futures Institute	14,067	1,509	4.020	6.486	14.067	0	Covid-19
190,620	79,595	500 TO 100 TO 10	Edinburgh International Data Facility (was WCDI)	3,641	3,418	223	3,641	3,641	0	
84,610	49,205	100000000000000000000000000000000000000	Usher Institute	2,889	194	670	1,330	2,889	0	
42,596	17,366	100000000000000000000000000000000000000	Easter Bush	2,003	154	0	1,550	2,000	0	
30,000	10,900	74	Easter Bush Link Road - A701 & A702	327	0	0	0	327	0	
52,003	30,000		Food and Drink Innovation Hub	988	0	0	0	200	-788	Delay with Full Business Case due to Covid-19
49,425	35,000	1,621	Fife Industrial Innovation Investment	2,840	189	0	898	2,840	0	**************************************
29,0 <del>50</del>	15,000	173	Scottish Borders - Innovation Park	3,500	36	57	98	1,000	-2,500	Variance due to COVID-19 and the inability to commence construction with the Class 4 building
791,100	350,000	98,978	Total Research, development and innovation	41,815	5,578	5,197	12,929	27,347	-14,468	
25,000	25,000	1,712	Integrated Regional Employablity & Skills	3,000	289	366	905	2,878	-122	1
25,000	25,000		Total IRES	3,000	289	366	905	2,878	-122	
120,0 <del>00</del>	120,000	3,991	Sheriffhall Roundabout*	-	57	243	361			SG to fund up to £120m to support improvements to the A720 City Bypass for the grade separation of Sheriffhall Roundabout via Transport Scotland
36,000	20,000	0	West Edinburgh Public Transport Infrastructure	1,183	0	0	0	112	-1,071	Consultants working on the project plan, looking to finalise soon with approval from stakeholders
156,000	140,000	3,991	Total Transport	1,183	57	243	361	112	-1,071	
44,990	20,000	0	IMPACT/Dunard Concert Hall	1,000	0	0	0	0	-1,000	JR set aside following mediation. To be redesigned and variation made to planning application.
44,990	20,000	0	Total Culture	1,000	0	0	0	0	-1,000	
263,000	15,000	11,000	Housing Company (Edinburgh Living)**	5,000	748	0	1,470	5,000	0	Separate grant letter from SG
50,000	50,000	0	Housing Infrastructure Fund**	12,500	0	0	0	0	-12,500	Separate letters from SG for individual proposals.  The allocation figure is based on the financial plan
313,000	65,000	11,000	Total Housing	17,500	748	0	1,470	5,000	-12,500	2 2 Sin ngaro to 2000 on the milandar plan
1,330,107	600,000	115,681	Total Programme	64,498	6,672	5,806	15,665	35,338	-29,160	Shortfall of utilising grant funding

Note: Figures in red represent an underspend against the Grant allocation.

<sup>\*</sup> Scottish Government funded. Transport Scotland taking forward scheme delivery. \*\* Funding governed by Scottish Government (Housing)

Page 4: Research, Development and Innovation Theme Data-Driven Innovation

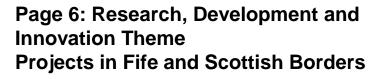


Project	Stage	Last Milestone	Next Milestone	Т	В	IG	PW	Comments
Bayes Centre	Deliv er	Sep 18: Opening	N/A	G	G	2	2	Building partially re-opens 3 August for priority existing users, subject to appropriate distancing measures.
National Robotarium	Imple ment	June 2020: Initial base build Stage 4 design is complete.	Jan 2021: Construction to commence (under review based on Supply Chain impact and Govt Guidelines)	А	G	1	1	Construction start delayed to January 2021 due to Covid- 19. Completion date now provisionally scheduled for March 2022. Spending profile will be impacted as a result. Academic Leadership now appointed.
Edin Sprgh Futures Institute	Imple - ment	Start on site	Apr 22: Complete construction	A	G	2	2	A revised handover agreed for Spring 2022. Contractor is back on-site, with appropriate on-site working arrangements in place. Operational staff working from home where possible. Currently assessing further impact on delivery of EFI building and programmes.
Usher Institute	Imple - ment	Sep 19: Approve FBC	Nov 20: Planning application achieved	A	G	1	2	Large number of staff (including SRO) redeployed to respond to COVID-19 outbreak. End user occupation is now expected in August 2023. DataLoch official launched 23 September. Milestone update – planning application now expected Nov 2020.
Easter Bush	Defin e	Aug 18: Deal agreem ent	Mar 21: FBC approved by Joint Committee (following TAB approval)	А	G	1	1	Next milestone (bus. case approval) now scheduled for Mar. 2021 in order that on-going road transport challenges can be successfully resolved.
Edinburgh International Data Facility	Imple - ment	Start on site	Nov 20: Building handover	G	G	2	2	Procurement of large equipment is completed and supplier (HPE) appointed. Aim for official building opening early Spring subject to availability of senior official.





Project	Stage	LastMilestone	Next Milestone	Т	В	IG	PW	Comments
Edinburgh Innovation Park D (QMU)Pood and DA Hub)	Define		FBC to be submitted December 20 – targeting JC approval March 2021  Contract for junction works and tender period November to February/March 2021  Commencement of Junction Works March 21	Α	Α	1	2	The key principles which shall underpin the detailed commercial heads of terms have been agreed between ELC/QMU.  This month ELC/QMU continue to focus on the review of critical documentation being the cost plan, project programme and seek to finalise the detailed commercial heads of terms for the Innovation Hub and the delivery of the wider EIP  The intention is to commence construction of the Junction works in March 21 – albeit there this will be subject to any response from the tenders and a better understanding as to whether Covid-19 will impact that timeline.





Project	S	Stage	LastMilestone	Next Milestone	Т	В	IG	PW	Comments
Borders Innovation Pa	ark <sup>Ir</sup>	mplement	Start of site works for Phase 1.	Site works for Phase 1 ongoing.	A	G	1	1	Site works for Phase 2 have been delayed owing to disruption caused by the Covid-19 pandemic. This issue will be discussed at the November meeting of the Tweedbank Project Board with a view to clarifying the situation going forward. Timescales have therefore been changed for now from green to amber.
Fife Industria Innovation Investment (Fi3P)		mplement	Project 3 (Kirkcaldy, Dunnikier) – construction commenced.	Q3: Acquisition of Fife Interchange North, Dunfermline Q4: Completion of Flemington Road, Glenrothes	O	G	1	2	Time and budget both now green, due to rationalisation measures to mitigate COVID delays being implemented.  The site acquisition at Fife Interchange North, Dunfermline is expected to complete before end of Q3.  Construction at Flemington Rd, Glenrothes has re-commenced, with reduced workforce and additional protective measures in place – completion now expected spring 2021.  Construction has commenced at Dunnikier Business Park, Kirkcaldy – completion expected Q3 21/22

# Page 7: Integrated Regional Employability and Skills Theme (1/3)



Theme (1	,,,							
Project	Stage	Last Milestone	Next Milestone	Т	В	IG	P W	Comments
IRES Programme	Imple- ment/ Deliver	Benefits Realisation Plan approved at Joint Committee in September 2020 stating thematic outcomes including those for the IRES programme.	Work progressing to align project outcomes with overall IRES Benefits Realisation targets; and reprofile based on Covid impact and available funding.	Α	O	2	2	<ul> <li>IRES Programme Connector has met project leads and is reviewing links / outputs / outcomes across the programme.</li> <li>IRES board last met on 3rd September 2020 where Covid-19 related adaptions to HCl and DDl were approved.</li> <li>New change proposal process put in place to help audit trail and appropriate level of approval confirmed.</li> <li>Health and Social Care Skills Gateway proposal being progressed for consideration at IRES board on 8 December.</li> </ul>
Integrated Knowledge Systeme 25	Implem ent/ Deliver	Developed ITT (Invitation to Tender) products — product description, technical requirements and Shared Measurement Framework (SMF) briefing doc completed	Publish full tender for first stage of procurement process – European Single Procurement Document (ESPD).	Α	O	3	3	<ul> <li>Management Information System (MIS) Procurement progressing with advice/consultancy to navigate Public Contract Scotland (PCS) and ESPD processes. 2 stage process will allow a negotiated procurement. 20+ organisations have registered an interest in the Prior Information Notice (PIN).</li> <li>GDPR project – Fife Council will upload IKS project details to the SOLAR Knowledge Hub. Looking to get early engagement from Data Protection Officers across region</li> <li>Data analysis (internship) – project outline complete, arranging meeting with Maximise! Leadership to finalised</li> <li>Shared Measurement Framework – regular engagement continues. Paper on Key Questions to be produced.</li> </ul>
Labour market analysis and evaluation	Deliver	Agree potential Regional Intelligence hub with partners.  Complete Labour Market Toolkit content and prepare for launch, on SDS' website.	Further meeting of RIH group and agree scope of work around COVID research.  Launch labour market toolkit on SDS' website.  Complete procurement for cross-cutting skills research.	G	A	2	1	<ul> <li>Work developing materials for the Labour Market Toolkit is nearing completion. Initially will be hosted on SDS' corporate site under 'What We do/Skills Planning' with links to partners' websites/service offers. Two workshops run with internal / external partners to refine before Nov launch.</li> <li>An initial meeting to discuss a potential Regional Intelligence hub took place on 29th October with Local Authorities, DWP, SFC, and SDS. It was believed that a new RIH could initially focus on key immediate issues such as COVID-19 or Brexit. A further workshop is being scheduled.</li> <li>Procurement is now underway for cross-cutting research into the skills needs of the financial services; health and social care and construction sectors. Anticipate starting in late November and running through to late January 2021.</li> </ul>

# Page 8: Integrated Regional Employability and Skills Theme (2/3)



Project			Next Milestone	Т	В	IG	PW	Comments
Project Integrated Employer Engagement  Page 26	Stage Imple- ment	Enhanced Employer fund launched, applications scored & funds allocated.  Community Benefits (CB) 'wish- list portal' business case drafted with consultation; and CB work on Robotarium & Granton waterfront	Employer fund to reopen for Midlothian & West Lothian to allow full allocation in those areas. All payments to be completed.  Specification to be agreed for CB wish-list portal, Prior Information Notice (PIN) to be placed on Public Contracts Scotland. Site created by April 2021. Framework to be designed & training providers confirmed for Fife Care Training Academy.	A	G	2-3	2-3	<ul> <li>Covid19 Jobs support continues including dedicated job sourcing. <a href="https://c19jobs.org/">https://c19jobs.org/</a> has had c.21,000 unique visitors, c108,000 site views, 2,573 vacancies advertised from 700+ employers. Training offers added.</li> <li>Employer fund operated in early October. Good quality applications -173 received, 61 grants awarded. £59k allocated out of £77k. Undersubscribed in West Lothian &amp; Midlothian so reopening there in November with Midlothian fully allocated and next steps being agreed in West Lothian.</li> <li>First point of contact for cross regional recruitment opportunities at Fort Kinnaird through retail rapid response programme, supporting a number of retailers unexpectedly increasing staff levels. Project now supported over 200 jobseekers with 19 verified job outcomes.</li> <li>Engagement with Fife Employers complete to identify opportunities and job openings to support a DWP SWAP (Sector based work academy programme) led by IEE. Consulting with training providers in Fife &amp; Edinburgh for January pilot.</li> </ul>
Intensive Family Support	Imple- ment/ Deliver	Continued roll out of staged delivery — engagement started in East Lothian, Edinburgh Midlothian and Fife. In latter 3 families engaged. Scottish Borders and West Lothian delivery in development — recruitment underway. Publication of press releases.	Community of Practice (CoP) meeting to be held in December 2020 to consider support family support and advice elements of the service.  Meeting with Scottish Borders scheduled to discuss service progress.  Scotsman Podcast release.	G	G	2	2	<ul> <li>Project delivery activity has begun in East Lothian, Edinburgh, Midlothian and Fife.</li> <li>West Lothian and Scottish Borders activity undertaken developing service – recruitment period.</li> <li>IFSS press releases published - national overarching plus tailored local.</li> <li>Ongoing IFS caseworkers undertaking training for IFS Information Management Software.</li> <li>Supporting development of IFSS services.</li> <li>Continued building of relationships across services via CoP.</li> <li>Meeting with IFS service managers to be held to secure involvement with IKS intern project.</li> </ul>

Page 9: Integrated Regional Employability and Skills Theme (3/3)



Project	Stage	Last Milestone	Next Milestone	Т_	В	IG	PW	Comments
Housing and Construction Infrastructure (HCI) Skills Gateway	Imple- ment	Engage industry with £70k post- Covid recovery MSc opportunity. Successful leveraging of ETP Doctorate funding for net zero future housing research.	Continue progress with autumn delivery of HCI Short Courses, FE Partner Upskilling, Covid adaptions spring / summer 2020 activity plan.	A	G	1	2	<ul> <li>Further advanced skills development opportunities in development with Timber TED (Technology Engineering &amp; Design) -external partner meeting scheduled 11 November.</li> <li>Updated communications plan underway, with CSIC designated as Hub for learning materials to be launched January 2021.</li> <li>£70k Post-Covid MSc launched with coverage in Scottish Construction Now.</li> <li>Revised DEC (Design Engineer Construct) bid to be work-shopped on 9 November. 2021 beX (Build Environment Exchange) student funding initiatives in planning stage.</li> </ul>
Data-Briven Innovation (DDI) O Skills O Gateway	Imple- ment	Roll out of Knowledge Sharing community activities. Commence delivery in Colleges. Engagement with Scotland IS on e- placement programme.	Run first Live Lesson for school pupils. Publish Learner and Teacher Guides for NPA (National Progression Award) in Data Science.	Α	G	2	2	<ul> <li>Sub group of DDI SG Advisory Board formed to help promote take up of NPA in Data Science for next academic year.</li> <li>Consultation sessions taken place with Financial Services and Health and Social Care sector reps on Data Skills framework.</li> <li>Presentation to SDS Digital Technologies Working Group took place on 15 October. Positive feedback received and a number of industry leads being followed up on</li> <li>Engagement with SDS on Fast Track programme – looking to plug data skills gaps for those entering technical roles across the sector.</li> <li>Staff development commenced in Colleges for Big Data module to be delivered across a number of HN programmes.</li> <li>Will pilot data adoption training course for SMEs and Third Sector organisations.</li> </ul>
Workforce mobility	Imple- ment	Meetings held across all 6 partner authorities and partners. Workforce Mobility Steering group on 05/11/20. Work highlighting local transport capacity and Covid-19 operator funding.	IRES Board Presentation December 2020 - review/approval of Steering Group recommendations of next steps and project structure.	G	G	1	2	<ul> <li>Meetings continue to take place across all 6 partner authorities and partners.</li> <li>Workforce Mobility Steering Group meeting well attended.</li> <li>Working towards an update to the IRES programme board in December 2020.</li> <li>Created pilot of data gathering in South of Scotland that once refined will be requested across the 6 regions.</li> <li>Bus Providers engaged with to provide COVID updates to be passed to Employment &amp; Skills partners where the real time information is not available.</li> <li>Steering Group approved next steps and project structure.</li> <li>IRES Board review/approval of Steering Group recommendations of next steps and project structure.</li> </ul>

Page 10: Traı	nsport 1	Гһете					CITY REGION DEAL Edinburgh & South East Scotland
Project	Stage	Last Milestone	Next Milestone	Т	B IG	PW	Comments
A720 Sheriffhall Page 28	Define	Consultation on draft orders closed 31 January 2020. Transport Scotland is currently considering the responses.	Ongoing statutory process and drafting of responses to representations.	G	<b>G</b> 1	1	Transport Scotland provided an update on Sheriffhall to the Joint Committee at the meeting on 7 August 2020.  A Technical workshop was held with City Deal partner officers on 6 August 2020 to present and discuss the options considered as part of the review in relation to active travel and public transport provision whilst not creating additional impacts for local landowners, residents and businesses.  Following the workshop, positive feedback was received from partners (City of Edinburgh Council and Midlothian Council) with specific clarification sought from the City of Edinburgh Council (CEC) on technical aspects of the review work. Transport Scotland issued responses to both partners on 5 October 2020. This included a substantive response to CEC on each of the individual points raised and a reply is awaited from CEC.  Transport Scotland continue to provide quarterly technical and spend updates as part of the City Deal reporting process. Last update provided: 20/11/20
West Edinburgh	Define	Appointment of Transportation and Engineering Consultants Jacobs to deliver the next stage of the project.	Permission being sought from SG/TS for drawdown on advance/preparat ory business case costs to be shared proportionately between the funders (TS/CEC)	G	<b>G</b> 1	2	£36m of funding identified (£20m from SG to support public transport infrastructure improvements) and £16m from City of Edinburgh Council plus contributions from the private sector and developers (TBC).  In 2019, CEC developed a model to further prioritise the measures set out in the 2016 West Edinburgh Transport Appraisal (which amounted to £108m inc. optimism bias), with an emphasis on public transport and active travel prioritisation. Joint Committee have approved the appointment of Jacobs to execute Stage 1 of the project delivery plan. This will include further feasibility of proposals, developing outline designs, refining the current business case and updating the West Edinburgh programme delivery plan accordingly (including financial profiles)).  Agreement on funding between CEC and Transport Scotland has been agreed and Stage 1a will commence before Christmas 2020.



Project	Stage	Last Milestone	Next Milestone	т	В	IG	PW	Comments
Dunard Centre	Define	Project taken off pause following agreement to dispose of judicial review against CEC.	Variation to planning application.	A	Α	2	2	Judicial Review set aside following successful mediation. Concert hall to be redesigned and variation made to planning application in spring 2021, and full business case thereafter.

## **Page 12: Housing Theme**



Project	Stage	Last Milestone	Next Milestone	Т	В	IG	PW	Comments
Affordable housing	Deliver & Define	Collate regional SHIP.	SHIP leads meeting early 2021 to explore collaboration opportunities on 21/22 programme.	A	4	1	2	Maintaining record level of delivery with 2019/20 in terms of number of approvals, site starts, completions and spend
Strategic sites	Implement & Define	Site Leads meeting 9 Nov.	Dunfermline OBC – March 2021. Site Leads meeting 11 Jan.	Α	4	1	1	<ul> <li>Outline Business Cases for sites are at different stages of development.</li> <li>Regular leads meetings now established to explore challenges, innovation and shared learning from business case development.</li> </ul>
P 30 Innovation & skills	Implement	ESESCR Deal Home Demonstrator has secured funding from Scottish Gov.	Establish regional workstream looking at standardisation.	Α	4	1	2	Demonstrator project will look at standardised housing types, procurement and delivery models to increase offsite manufacturing across the city region.
Infrastructure, funding and land assembly	Define	Develop proposal for regional infrastructure forum.	Proposal to ensure alignment with IRSS and emerging RGF.	A	A	1	1	Forum proposal to be developed in line with the recently published Interim Regional Spatial Strategy and emerging Regional Growth Framework ahead of a initial meeting to test appetite of partners and infrastructure providers.
Housing company	Deliver	Homes under construction across various sites.	Ongoing Delivery.	G	G	1	2	The City of Edinburgh Council and Scottish Futures Trust will continue to share learning and financial models with partners, to explore regional delivery models.

## **ESESCRD JOINT COMMITTEE**

4 December 2020

Integrated Regional Employability and Skills (IRES) Update

- 1. Performance:
  - Context
  - SWOT
  - Financial Profile: 2020-21 and 2019-27
- 2. Progress:
  - Project Highlights
  - Additional Benefits
- 3. Next Steps



Fage

## **CONTEXT: Strategic Direction**



#### PROJECT: Integrated Knowledge Systems

- Improving access to information and services
- Enabling service capacity pooling
- Better tracking of collective impact

#### PROJECT: Labour Market Analysis and Evaluation

- Improved understanding of labour market trends
- Identifying and disseminating best practice
- Better understanding of collective impact

#### PROJECT: Integrated Employer Engagement

- Enhanced community benefits from procurement
- Pooling and targeting of employer engagement capacity
- Development of recruitment and skills centre network

## **PILLAR 2: Understanding REVISE PLAN Need and Opportunity** INCLUSIVE LABOUR MARKET DEVELOPMENT 32 PILLAR 1: Regional Leadership and **PILLAR 3: Building Strong** PILLAR 5: Active **Improvement Capacity Employer and Citizen Opportunity Matching** Relationships Integrated Regional Employability and Skills Board **PILLAR 4: Targeted Skills** Development **REVIEW** DO

#### **PROJECT: Workforce Mobility**

- Concessionary travel for disadvantaged citizens to open up opportunity
- Integrated travel support arrangement to streamline support arrangements
- Multi-modal integration to widen support out to isolated disadvantaged populations

#### PROJECT: HCI and DDI Targeted Skills Gateways

- Creating cohesive and flexible career pipelines in the Construction and Data Driven Innovation sectors
- Targeting skills interventions at disadvantaged citizens to help them flourish
- Stimulate added Social benefit by aligning sector growth ambitions with inclusion goals

#### PROJECT: Intensive Family Support

- Enhanced pre-employability support for disadvantaged individuals and families
- Removing the obstacles to good jobs for workless individuals and families
- Integration of pre-employability support with important career pipelines

## **CONTEXT: Integration with Pipeline**



PROJECT: Intensive Family Support  Local Employability and Matching Services (Joined up for Jobs, East Lothian Works,)  Primary and Secondary Education (DYW, Curriculum for Excellence,)  Third Sector and Social Enterprise (TSI's, Grants, Corn munity Jobs Scolland,)  Social and Health Related Services  Regional Employability & Enterprise (MA's, Workforce devt)  Regional Universities (GA's, Industry learning,)  PROJECT: Integrated Employer Engagement  LABOUR PROJECT: HCI Targeted Skills DEMAND Gateways  PROJECT: DDI Targeted Skills Driven Innovation  Housing and Constructn  Key Grov/th Sectors  PROJECT: Integrated Employer Engagement  LABOUR PROJECT: HCI Targeted Skills DEMAND Gateways  PROJECT: DDI Targeted Skills Driven Innovation  Housing and Constructn  Key Grov/th Sectors  PROJECT: Labour Market Analysis  Regional Knowledge Systems  PROJECT: Labour Market Analysis	Stage	1. Life Skills Removing major barriers and obstacles to work	2. Basic & Key Skills Improving personal effectiveness, competencies and career awareness.	3. Vocational Skills Enhancing skills and competencies to unlock jobs	4. Entry & Graduate Careers Enhancing skills and competencies to unlock good careers	5. Advanced Careers Increasing advancement and career progression prospects
Janour Warket Trends UnportUnity Capiture Performance Data and Best Practice Wodels	Pipeline	LABOUR SUPPLY Social and Health Related Services	Local Employabilit (Joined up for Jobs Primary and Seco (DYW, Curriculum Third Sector and S (TSI's, Grants, Com National Emp (Fair Start Sco	Mobility  y and Matching Services, East Lothian Works, and ary Education for Excellence,	PROJECT: Integendent  PROJECT: HCI Gateways  PROJECT: DDI Gateway  PROJECT: DDI Gateway  Se  J,)  Ional FE Colleges S's, Workforce devt)  Regional Universities (GA's, Industry learning,  inesses and Private Interest lustry learning and develo  PROJECT: Labour Mark  ool and Partnership	Targeted Skills  Data Driven Innovation  Housing and Constructn  Key Grov/th Sectors  sts pment)

## **PERFORMANCE:**

- Governance structure
- Vision / Strategic direction
- Innovative and responsive team
- Partnership engagement
- FE / HE collaboration
- Developed & commenced all projects
  - Flexibility to evolve to new challenges
  - Position to respond to future skills
  - demand
- Health and Social Care Skills Gateway
- Regional Intelligence Hub
- Economic Recovery Industry Sector Bounce back Tourism/Hospitality
- No One Left Behind
- Kickstart
- Scottish Jobs Contract
- Regional co-ordination where appropriate





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- · Changing economic climate
- Inconsistent buy-in at delivery level
- Third sector engagement
- Scale of budget

- Finance
- Impact of Covid-19
- Impact of BREXIT
- Mission Creep

Finance: 2020-21 Spend: April to October



IRES Programme Projects	Apr	May	Jun	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Total	Projected Budget	Variance
Integrated Knowledge Systems	6,552	10,738	10,295	11,707	11,230	10,941	10,314	50,000	43,318	42,500	40,370	27,035	275,000	275,000	0
Labour Market Analysis and Evaluation	375	516	469	0	1,074	1,123	1,074	1,123	11,074	1,074	11,074	1,074	30,050	44,500	-14,450
Integrated Employer Engagement	20,104	25,291	19,826	20,308	42,509	23,119	63,455	58,416	49,985	42,450	32,650	25,287	423,400	423,400	0
Inten Ve Family	0	0	0	36,810	9,237	9,281	9,172	80,000	120,000	102,000	92,000	72,900	531,400	531,275	125
DDI Targeted Skills Gateway	44,779	63,217	51,389	58,027	53,534	49,779	74,538	105,113	126,813	99,813	104,638	203,989	1,035,629	1,025,825	9,804
HCI Targeted Skills Gateway	6,721	15,551	14,324	3,611	3,727	9,501	85,969	120,000	30,000	60,000	90,000	63,000	502,404	620,000	-117,596
Workforce Mobility	0	0	0	0	2,897	5,993	5,993	10,493	10,493	14,711	14,710	14,710	80,000	80,000	0
IRES Total:	78,531	115,313	96,303	130,463	124,208	109,737	250,515	425,145	391,683	362,548	385,442	407,995	2,877,883	3,000,000	-122,117

PROGRESS: HCI Skills Gateway



## Construction Recovery: "The construction sector to be one of the highest exposed sectors when assessing the potential impact of COVID-19 and an EU exit without a trade deal."

- · Annually, output in the Scottish construction sector contracted by 28.6% in June 2020 compared to the same month last year
- Levels of employment in the sector have reduced and the percentage of firms looking to recruit has fallen by more than half from 53% to 25%.

**Skills and Workforce** – need is to support employment, fairness of work and those who may become unemployed through what will be a difficult period. A particular focus is needed on the younger workforce.

## **Inclusive Reach & Early Growth**

- Ger 1,200 parents, pupils and teachers engaged between October
   and February 2020 to promote jobs and career opportunities
- Mst-Covid-19, pivoted to online delivery of Design Engineer Construct!
   (DEC): Edinburgh College received 400 notes of interest from pupils in CEC, Mid and East. Over 50 learners are currently enrolled in DEC courses across the region.







PROGRESS: HCI Skills Gateway



#### **GREEN RECOVERY**

The ESESCRD highlights the joint commitment of city region partners and the Scottish Government to deliver a regional housing programme: *transforming regional housing supply*, *driving economic and inclusive growth* across Scotland and realising the *net zero ambition for housing*.

### **Housing Construction & Infrastructure:**

## **Edinburgh Home Demonstrator Project Partners:**

- Construction Scotland Innovation Centre
- Scottish Futures Trust
- Scottish Government
- Offsite Solutions Scotland
- Edinburgh Napier University

£580k R&D Investment (SG and CSIC) Accelerating into Work & Upskilling: for every home built an estimated 4 jobs are created (HfS and New Skills Report)

Talent acceleration: aligned Master Scholars and Employability

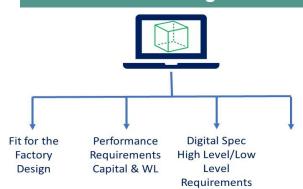
**Employability Pathways:** Timber Technology Engineering and Design Competency Framework and Learning Material

Advanced Skills: Energy Technology Partnership & ENU co-funded PhD

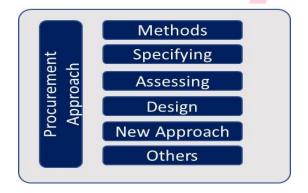
#### **Demand Analysis**



#### Standardisation/Digitisation



#### **Procurement / Business Model**

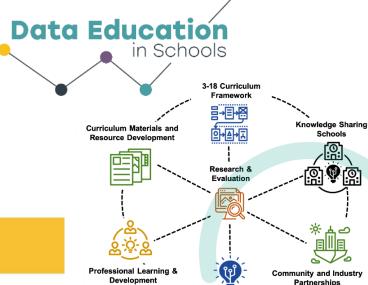


#### **PROGRESS: DDI Skills Gateway**



Curricular area Topics and Themes PPDAC Framey

Early (Pre 5 & P1) First (P2-P4) Second (P5-P7) Third (S1-S3) Senior Phase (S4-6)





Getting Started in Data - Family Learning

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Hon About us

What is date?

Teachers and

NPA Data Science

Case Studies Events

News & Updates Partner with us Contact us

Recieve regular updates:

Introduction We are going to create our very own family infographic. An infographic is a visual representation of data. It can include pictures, words and numbers to help us

- Curricular area: Mathematics
- · Topics and Themes: Blended & Home Learning | Getting



Gapminder Cards - Data vs What We

This card sorting game helps us to highlight how we use data all the time to make decisions. It works best with a small group children or a family

- · Curriculum Level: First (P2-P
- · Curricular area: Social Studie
- · Topics and Themes: Blended



#### Data Skills Journey

- Mapping skills req't in ESESCR (report in
- Involved in SDS-led project to develop



#### Data Skills Credits

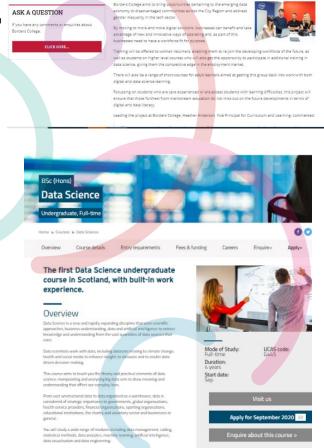
employees in roles that are being changed by automation or who

£500 per learner

#### Project website



- leaders (based on literate team



**CITY REGION DEAL** 

News Archive

Edinburgh & South East Scotland

DATA DRIVEN INNOVATION FUND TO BENEFIT THE BORDERS

The green light has been given for funding which will benefit the Borders, as part of a series of announcements made under the Edinburgh and South East City Deal. The Data Driven Innovation Fund (DDI) will see money made

available to Borders College who, working with key partners, will lead the upskilling of workers in digital skills and data science, with the aims of raising knowledge and understanding to disadvantaged communities across the





**Data Skills Portal** 

Scoping open

accreditation (3

month project starting October)

Innovation and Experimentation

**PROGRESS: Integrated Employer Engagement** 



## www.c19jobs.org

### **COVID** response site launched 3 April 2020

#### **Key statistics to date:**

- 21,000 unique users
- 111,000 page views
- 106 jobseekers registered and receiving alerts
- 256 registered users referred to local employability provision for support
- 911 individual employers with live vacancies
- 2,125 vacancies advertised
- Local training offers now advertised onsite
- Vacancies actively sourced daily across all 6 local authorities
- Continued marketing across network and commercial channels

#### **COVID-19 Jobs Support**



LIVE VACANCIES JOBSEEKER REGISTRATION TRAINING SUPPORT & INFORMATION CONTACT US LOGIN Covid-19 Jobs and Support LATEST VACANCIES Unspecified ☐ Full Time Job Facilities Operative - Staffinders (Fife) Full Time Job - , Posted: 09/11/2020 Lothian) - Full Time Job - , Posted 09/11/2020 View Details Weighbridge Operator - Peter Knight Recruitment (E - Full Time Job -Posted: 09/11/2020 View Details (Edinburgh) - Full Time Job - . Postes Jobseeker Registration Training Please register your details here to apply for live Please click here to find out about free Delivery Coordinator - Energy vacancies and receive our vacancy bulletin. employability training opportunities in your area Assets(West Lothlan) - Full Time Job Warehouse Voice Picker - Sure Recruitment Group (W - Full Time Job Posted: 09/11/2020 View Detail LGV1 Store Driver - COPA Recruitment/West Lothian) - Full Time NHS & Social Care Vacancies **Local Authority Education Jobs** Job - , Pasted: 09/11/2020 View Det To access NHS vacancies, please use the To access all vacancies within the Education button below which will take you through to a sector, please use the button below (West Lothian) - Full Time Job dedicated NHS COVID-19 recruitment site. Posted: 09/11/2020 View Details Volkswagen (Edinburgh) - Full Time Follow us on social media

#### PROGRESS: Integrated Employer Engagement



#### **IEE Employer Fund**

£77,000 allocated to the 6 Local Authority Business Gateway areas between October & November 2020

Fund established to 'fill funding gap' for micro businesses accessing up front payments following consultation with local teams. The funds allocated were to be ed to purchase equipment or services to support job retention or prevent job loss.

Sectors supported include; Admin, Childcare, customer service, engineering, facilities, food prep, IT, travel, tourism, plus many more

"That's fantastic news. What a welcome help this will be for us to continue. We're hugely grateful for the valuable assistance."

Fife employer; Framing & Gallery Business

Region	Applications	Successful applications	Fund Spend	
East Lothian	62	11	£10,700	
Edinburgh	51	18	£17,310	
Fife	17	16	£14,900	
Midlothian	12	9	£8,658	
Scottish Borders	32	10	£9,915	
West Lothian	5	4	£3,987	
Totals	179	68	£65,470	

#### **PROGRESS: Intensive Family Support Service**



- Delivered by Fife Gingerbread, Clued Up, CARF and FIRST.
- Working with workless, low income and lone parent families in mid-Fife with an \$1/\$2 pupil living at home.
- Geographically based within Levenmouth and Kirkcaldy areas and high schools.
- Delivered by Scottish
  Borders Council Children
  and Pamilies team.
- Outreach service with bases in Peebles and Hawick.
- focused on young parents and parents in their 30s.

Fife Making it Work for Families

**Edinburgh** Early Years Maximise!

- Delivered by Children 1st and CHAI
- Based within five Early Years Centres;
   Moffat, Greendykes, Craigmillar, Fort and Granton.
- Working with high risk families with children aged between 0 and 5.



Intensive Family Support Service

East Lothian
Our Families Project

- Delivered by Children 1st
- Geographically focused within Musselburgh East.
- Working with high risk families with children aged between 0 to 12.

- Delivered by West Lothian Council, based within Social Policy.
- Addition of employability to existing whole family support project in West Lothian.
- Working with families with multiple barriers to moving out of poverty.

**West Lothian** Whole Family Support Project

**Midlothian** Together for Positive Change

- Delivered by Barnardo's.
- Working with Early Intervention Team to identify families where there is a concern for a child/ren.
- Midlothian wide service working within four school clusters in Midlothian.

#### **PROGRESS: Integrated Knowledge Systems**



### Data Language

Commenced activity to link Scottish Government Measurement Framework to IRES for Improved Data Collection

#### Management System

- Specification Complete
- Invitation to Tender on PCS
- Contract for "Data Partner" to be awarded by Feb 2021

## School Work Experience Tracking

- Pilot tracking system in development for academic year 2021/22
- To better support school leaver transitions into employment / positive destinations

#### **GDPR**

- Data Sharing pilot progressing to support improved data analysis
- Links to each LA's data specialists
- Development of data sharing frameworks between partners

## **IRES** Connectivity

- Developing links with IRES projects to improve connectivity
- Development of C19 Jobs portal and Employer Portal with IEE to support recruitment in key industry sectors

**PROGRESS: Workforce Mobility** 



#### Working with partners throughout the 6 regions to identify barriers and solutions:

#### **Key themes:**

- The affordability of transport
- Access deprivation in some parts of the region
- Poor/no integration between providers and transport modes
- Dverly complex information landscape to plan journey
- Unintentional consequences of the subsidies & concession schemes for public transport
- The response to COVID has highlighted the digital inequalities in the region

#### **Next Steps:**

- Baseline assessments/data capture to quantify the issues and review what initiatives are already being delivered to intervene. Such as:
  - National, regional & local transport policy timelines and outcomes
  - National, regional & local transport subsidies / concessionary travel
  - GIS mapping of all bus routes/Real Time Info/Infrastructure/active travel
  - Travel Information landscape (websites, Apps etc) and how they cover the region
  - National, Regional & local digital initiatives to support digital inclusion, digital poverty
  - Evidence of need from partners (LA's, DWP, SDS, 3<sup>rd</sup> Sector etc)
- Identify initiatives to influence and gaps to intervene

Commenced the coordination of information between transport providers and Employability & Skills partners in the response to COVID19

#### **PROGRESS: Labour Market Analysis & Evaluation**

CITY REGION DEAL Edinburgh & South East Scotland

- Identifying and addressing current and future skills gaps
- Shaping future curriculum offer and industry planning
- Proposed H&SC Skills Gateway (in development)
- Possible Tourism & Hospitality Skills Gateway
   Gector recovery)

age

Published Key Research

- Completed research reporting considering how LMI is used in other Scottish City/Growth Deal regions
- Reviewed three international comparators (Switzerland Slovenia and Estonia)

Developing LMI

- Developing toolkit for careers advisers and will be launched in November
- Hosted on SDS website to help advisers understand regional LMI and provide better insights regarding jobs in new and developing industry sectors

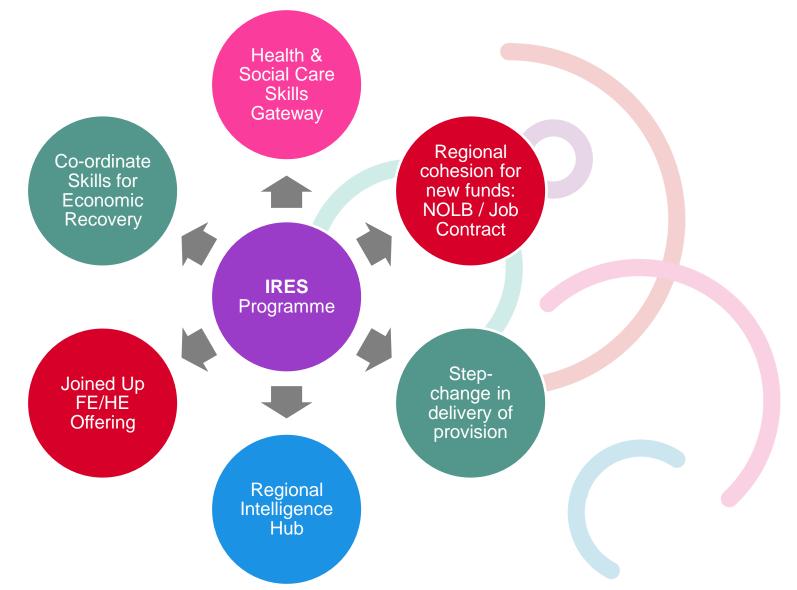
Labour Market Toolkit

Intelligence Workshop

- Bringing Partners together to investigate wider ways for using LMI in local decision making and skills planning
- Recommendation to investigate the development of a Regional Intelligence Hub for Edinburgh and South East Scotland



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Chaired by Edinburgh College Edinburgh College, Borders College, Edinburgh Napier, QMU, University of Edinburgh, DDI Skills Health & Gateway, NHS, NSS and SDS **Social Care** Skills Gateway Examining four workstreams: Employer led skills gaps Current curriculum offer Future skills and innovation Models of engagement A regional partnership network providing an advisory role with the ability to undertake commissioned research and acting as a key gatekeeper on regional data and research Regional Intelligence Hub Provides regional flexibility to respond to strategic drivers in the labour market: (Covid-19/Brexit) To assess impact on key sectors and local authorities

#### **NEXT STEPS**



Benefits Realisation

- Complete IRES monitoring and evaluation framework
- Establish how individual project targets map across to wider Benefits Realisation Plan

Financial Profiling

- Work with project leads to ensure Programme budget is maximised and meets profile
- Develop financial profile for 2021-22 in line with SG's Revenue Spending Review
- Prepare financial position and for 2022-2027 building in previous underspend where available

Page Project Delivery

- Monitor project delivery to ensure successful delivery of each project in line with business case (and revisions)
- Encourage flexibility in delivery to address changing labour market, supporting economic / industry recovery

Partnership Engagement

- Work with Partners to develop new pieces of regional work (where appropriate), such as H&SC Skills Gateway,
   Regional Intelligence Hub
- Looking at further opportunities for regional working, NOLB, UK Shared Prosperity Fund, Scottish Jobs Contract

Comms

- Capture and promote good news stories for publicity both of the deal and the wider partnership work
- Establish a programme for good news to be collected and fed in to the wider Comms group going forward

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# Edinburgh and South East Scotland City Region Deal Joint Committee

#### 10am, Friday 4 December 2020

## City Region Deal Benefits Realisation Plan – Approach Towards Developing an Implementation Plan

#### Item number

#### **Executive Summary**

The <u>City Region Deal Document</u> states that each project approved by the Joint Committee will: "be subject to review and evaluation."

The City Region Deal Benefits Realisation Plan (BRP) was <u>approved by Joint Committee</u> on 4 September 2020, and sets out the overarching approach to reviewing and evaluating benefits. At this meeting, Joint Committee also agreed that the monitoring and evaluation outputs will be regularly reported to and appropriately acted upon by the Joint Committee.

Since then, the City Region Deal Programme Management Office has been working with all project and programme leads to agree relevant accountabilities and responsibilities for BRP delivery for each theme and each key step (e.g. data collection, evaluation design and delivery, etc.) who will undertake these steps and when, as well as how outcomes and impacts will be reported.

This report sets out a proposed approach and seeks views from the Joint Committee, as part of a wide consultation. The finalised implementation plan will be submitted to Joint Committee for approval in March 2021.

#### **Monica Patterson**

Chief Officer, Edinburgh and South East Scotland City Region Deal

Contact: Andy Nichol, Programme Manager, Edinburgh and South East Scotland City Region Deal

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## Report

## City Region Benefits Realisation Plan – Approach Towards Developing an Implementation Plan

#### 1. Recommendations

- 1.1 To note the proposed approach towards developing an Implementation Plan for the Benefits Realisation Plan.
- 1.2 To feed back any comments to the City Region Deal Programme Management Office (PMO).

#### 2. Background

2.1 The City Region Deal Benefits Realisation Plan was <u>approved by Joint Committee</u> on 4 September 2020, and sets out the overarching approach to reviewing and evaluating benefits. At this meeting, Joint Committee also agreed that the monitoring and evaluation outputs will be regularly reported to and appropriately acted upon by the Joint Committee.

#### 3. Main report

- 3.1 The approved Benefits Realisation Plan set out the overarching steps, across each of the five Programme themes, to collecting relevant data, monitoring progress and evaluating impacts.
- 3.2 The City Region Deal PMO has since been working with all project and programme leads to agree relevant accountabilities and responsibilities for delivery for each theme and each key step (e.g. data collection, evaluation design and delivery, etc.). This includes determining the individuals will undertake these steps, when this will happen, and how outcomes and impacts will be reported.
- 3.3 Appendix 1 sets out the progress to date in establishing protocols across each City Region Deal theme in relation to responsibilities for reporting, baselining and how and when outputs and impacts will be recorded. As reflected by the different timescales in taking forward theme projects and programmes for this 15-year Programme, some themes already have these protocols in place (e.g. the majority of the Innovation projects) whereas others have yet to finalise their approaches (e.g. Transport and IRES) and, in the case of the Culture theme, any approach adopted will be subject to the outcomes of the revised business planning process.

- 3.4 In finalising implementation, and more importantly reporting outcomes and impacts on a consistent and regular basis, the City Region Deal PMO from now to the end of February 2021, is undergoing a period of consultation on the Implementation Plan where it is:
  - Seeking views from the Directors' Group, Executive Board and Joint Committee on how the proposed frameworks may be enhanced and/or improved;
  - Engaging with the Regional Enterprise Council, elected members, Governments and other agreed stakeholders to confirm the adequacy of both the measures and reporting cycles implied in order to best meet their requirements;
  - Consulting with relevant health and social care colleagues to assess how best to integrate well-being measures across the current themes;
  - Finalising, for consultation across theme leads and all the above, approaches to capturing "Strategic Added Values" impacts.
- 3.5 Following this period of consultation, Joint Committee will receive a final implementation plan for consideration at their next meeting on 5 March.

#### 4. Financial impact

4.1 There is no financial impact relating to this report; however, the Implementation Plan for approval in March will outline the resources and responsibilities required to monitor the impacts in the Benefits Realisation Plan.

#### 5. Alignment with Sustainable, Inclusive Growth Ambitions

- 5.1 Inclusion is a key driver for the City Region. Deal Business cases for projects demonstrate how they will reduce inequalities and tackle the inclusion challenges specific to the City Region.
- 5.2 The Plan sets out how the potential benefits of applying consistent monitoring and evaluation of equalities, community benefits and social innovation across themes including:
  - Positive Actions by monitoring and improving City Region Deal Programme outcomes for women, people with disabilities, those facing age barriers and individuals from ethnic minority communities (EMCs);
  - Use of procurement data for Regional economic impact and innovation, creating a baseline of Regional spend to understand the impact of public spending on inclusive growth, testing the robustness of the current multiplier values and also mapping key sectors in each authority and leveraging for social innovation, engagement and opportunity generation;
  - Fair work practices and the UK real Living Wage, ensuring all City Region Deal projects incorporate consideration of fair work and workers are paid the Living Wage; and,
  - Showing the benefits of partnership working and innovation opportunities, including alignment with other City Region Deal programmes or existing partner capacity, and opportunities for DDI and Social Innovation.

#### 6. Background reading/external references

The Magenta Book (HM Treasury, Last Updated 1 April 2020)

<u>Guide for Effective Benefits Management in Major Projects</u> (Infrastructure and Projects Authority and Cabinet Office, October 2017)

A Playbook for Designing Social Impact Measurement (Gwendolyn Reynolds, Lisa C. Cox, Nicholas Fritz, Daniel Hadley, & Jonathan R. Zadra Dec. 21, 2018)

<u>City Region Deal Benefits Realisation Plan</u> – report by the Chief Officer, Edinburgh and South East Scotland City Region Deal, 4 September 2020

#### 7. Appendices

- 7.1 BRP Implementation Approaches and Schedule
- 7.2 Proposed Approach to Measuring Strategic Added Value

Appendix 1 – BRP Implementation Approaches and Schedule

Theme	Who?	Outputs	When?	How?	Impacts	When?	How?	
		Construction Employment	Annually	Via DDI dashboard analysis (currently being developed)	Construction Employment	Annually	Based on agreed multiplier ratio	
		Expenditure draw down	Annually with quarterly updates on a rolling basis to track actual v projected levels	Via DDI dashboard analysis (currently being developed	Expenditure draw down	N/R	N/R	
DDI (UoE and Heriot- Watt)	Operation al team DDI PMO (Lead: John Scott)	Number of DDI Students	Annually	Via DDI dashboard analysis (currently being developed	Number of DDI Students	Every three years after post- graduatio n (i.e. from 2027)	Benchmark DDI cohort progress against average sector wage data both weighted where possible by regional differences	
			Research Income	Annually	Via DDI dashboard analysis (currently being developed	Research Income	Every three years for research awards over £1 million (i.e. from 2024)	The Universities will agree with funders - the likely timescales, scale of innovation and financial and other returns potentially associated with such grants and agree how best and when to track these returns.
		Adoption Income	Annually	Via DDI dashboard analysis (currently being developed	Adoption Income	Every three years (i.e. from 2024)	Each (adoption) partner will be asked to provide anonymised information concerning the projected annual financial returns anticipated with associated time lags in relation to their investment both at the	

							relevant University and as a proportion of their total company investment if relevant.
		Entrepreneurs hip	Annually	Via DDI dashboard analysis (currently being developed	Entrepreneurs hip	Every three years (i.e. from 2024)	Each company on securing seed or other forms of funding will be contacted by the Universities every three years to provide anonymised data in relation to any further funding secured and current employment levels.
Edinburgh Innovation Park (QMU Food and Drink Innovation Hub)	PMO Primary Contact – Catherine Molloy (ELC) PMO Secondar	Innovation Hub grants access to: 1. Commercial rental space for Food & Drink businesses. 2. Generic service support from QMU/Business Gateway. 3. Equipment/ infrastructure/e xpertise to develop/marke t new products.	Annually	Dashboard approach to be tailored for individual inputs and outputs	Construction employment	Annually	Difference in jobs created for those with protected characteristics measured against national data
	y Contact  - Steve Scott( QMU)	Catalyse knowledge transfer by leading on coordination of food and drink innovation activities and skills development	Annually	Dashboard approach to be tailored for individual inputs and outputs	Generate new processes/pro ducts for Food and Drink businesses/S ME to aid development of new products by the provision	Annual tracking of successfu I new product developm ent and product	Comparison to local and national datasets for start-ups and growth businesses

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on a national/intern ational scale/hosting events for local/regional/ national SME to share knowledge			of specialist facilities within the Innovation Hub.	reformulat ion	
Increase resilience of Scottish SME. • Develop food science pathway. •Collaboration with other organizations working in F&D/R&D by	lience of ottish SME. evelop food ence nway. Illaboration other anizations iking in	Dashboard approach to be tailored for individual inputs and outputs	Increase commercialisat ion of research/ innovation.	Annual tracking of sales of new product developm ent and product reformulat ion	Comparison to local and national datasets for start-ups and growth businesses
identifying synergy complimentary			Entrepreneurs hip	Annually	Regular and ongoing monitoring of SME/start up sustainability / growth
services			Contribute to inclusive growth in the region	Quarterly and Annually	Additional regular reporting mechanisms so as to establish additionality achieved
			Community Benefits	Quarterly and Annually	Additional regular reporting mechanisms so as to establish additionality achieved
			Contributing to the achievement of Ambition 2030's skills agenda, by	Annually on graduatio n	Comparison to national average wage and employment data compared to above and other HESA data

					increasing international reach of graduates  Catalyst for development of 52-acre innovation park – further associated developments/ Inward Investment		
Innovatio n Parks (Fife i3 Program me		Business space constructed (m²)	Annually (from 2021) Annually (from 2021)	Floorspace completed  Land marketed / sold	Jobs Supported at Fife i3 Programme locations	Annually (from 2022)	Tenant Application / Surveys
	Lead: Fife Council i3 Program me Manager (Contact: Kirstin	Land serviced and available for sale (Ha)  Jobs supported by construction	Annually Annually	Fife Council Construction procurement  Fife Council Construction procurement	Innovation active businesses / businesses engaged in DDI	Annually (from 2022)	Tenant Application / Surveys and GVA and R&D averages for Fife and DDI Programme benchmarks
	Marsh, City Deal Project Manager)	investment  Modern Apprenticeship s supported by construction investment	Annually	Fife Council Finance	performing more strongly than Fife average  Private sector investment leveraged	Annually (from 2021)	Tenant Application / Surveys; building warrants from Fife i3 Programme locations; JV agreements

		Total Expenditure (£ invested in Fife i3 Programme delivery)  Use of Community Benefits  Office and Industrial space occupied (m² and % of completed space)  Number of innovation active businesses / businesses engaged in DDI	Annually (from 2021)  Annually (from 2022)	Business Property Team  Tenant Application / Surveys			
Innovatio n Parks (Borders Innovatio n Park)	Economic Developm ent, SBC (Stuart Kinross)	Office and Industrial space constructed (m²) Expenditure	Annually  Annually with	All via dashboard analysis (to be developed)  All via dashboard	Office and Industrial space occupied (m²)	Annually	Based on the difference in space when comparing occupied space to total space available (expressed in percentage terms).
	,	drawdown	quarterly updates on a rolling basis to track actual v. projected levels	analysis (to be developed			

		Construction	Annually	All via dashboard	Construction	Annually	Number of construction jobs created.
		jobs created		analysis (to be developed)	jobs created		
		Jobs created	Annually	All via dashboard analysis (to be developed)	Jobs created	Annually (from 2021)	Number of jobs created per employer with breakdown by role and protected characteristics.
		Use of community benefits	Quarterly	All via dashboard analysis (to be developed)	Use of community benefits	Quarterly	Use of mandatory and supplementary indicators. Impacts additional to regular reporting mechanisms so as to establish additionality achieved.
		Number of business start- ups	Annually	All via dashboard analysis (to be developed)	Number of business start- ups measured against national datasets	Annually (from 2021-22)	Number of start-ups in innovation park; number of start-ups proceeding to growth pipeline. Comparison to national datasets for start-ups and growth businesses.
		Number of innovation active businesses and businesses engaged in DDI	Annually	All via dashboard analysis (to be developed)	Number of innovation active businesses and businesses engaged in DDI	Annually (from 2021-22)	Comparison to national datasets for innovation active businesses; use of DDI programme data as benchmark.
IRES	IRES Program me Managem ent Office	Direct jobs Generated	Annually (with Quarterly updates to the IRES Board as required)	Via IRES Programme Monitoring and Evaluation (currently being developed)	<ul> <li>Uplift in Employment</li> <li>Jobs linked to DDI and HCI Skills Gateways</li> <li>Community</li> <li>Benefits across all themes (happy to remove If</li> </ul>	After the first 3 years	Employment Rates     Linked to DDI and HCI Gateway outcomes     Linked to IEE indicator for community benefits  (Actual indicators will be developed through the IRES Monitoring and Evaluation work, currently being prepared)

		Skills Enhancements			CB is picked up elsewhere)  Skills uplifts Improved Workforce representation across underrepresented groups	Over 5 Years	Linked to number of participants completing skills enhancement projects     Linked to National Statistics on represented groups  (Actual indicators will be developed through the IRES Monitoring and Evaluation work, currently being prepared)
		Enhanced Jobs			Sustained employment / wage rate uplift Sustained increases in recruitment for under- represented groups	Over the 8 Years of the Program me	<ul> <li>Linked to employment rates and average income statistics</li> <li>Linked to National Statistics on represented groups</li> <li>(Actual indicators will be developed through the IRES Monitoring and Evaluation work, currently being prepared)</li> </ul>
Transpor t (West Edinburg h)	The City of Edinburgh Council, West Lothian Council	Construction Employment (including those with protected characteristics )	Annually	Via WETIP Monitoring and Evaluation Plan (currently being developed)	On-going measuremen t of Transport benefit improvement s	After 2023	Through a range of Monitoring and Evaluation tools to be confirmed in the M&E and Benefits Realisation Plan (eg Public Transport Journey Times, patronage, surveys etc)
	and Transport Scotland	Expenditure Drawdown	Annually with quarterly updates	Via the PMO Financial Reporting Channels	Connectivity and Environment al Impact stock takes	Over the 7 year programm e	As agreed
Culture (Dunard)	To be complete d	Construction Employment (including those with protected	Annually	To be completed	Attendee levels	To be complete d	To be completed

		characteristics					
		Expenditure Drawdown	Annually with quarterly updates	To be completed	Outreach programmes	To be complete d	To be completed
					Jobs maintained	To be complete d	To be completed
					Construction and Centre employment/ attendees over the period of the Programme	To be complete d	To be completed
Housing Program me	David Baxter ESESCR Deal PMO	Construction Employment	Annually		Construction Employment	Annually	Based on agreed formula.
		Expenditure draw down	Annually with quarterly updates		Expenditure draw down	Annually	Regional Affordable Housing Programme, Strategic Sites and Edinburgh Living. Sources – National AHSP programme, 6 x SHIPs and project lead/Council held data
		Affordable and market homes (approved and completed)	Annually	TBC – likely dashboard approach	Total number of homes delivered.	Annually	Regional Affordable Housing Programme, Strategic Sites and Edinburgh Living. Sources – National AHSP programme, 6 x SHIPs and 6 x Housing Land Audits, 6 x LA housing statistics returns
		Tenure mix (affordable, market, midmarket and build to rent)	Annually		Tenure breakdown of total homes delivered.	Annually	Regional Affordable Housing Programme, Strategic Sites and Edinburgh Living. Sources – National AHSP programme, 6 x SHIPs, 6 x Housing Land Audits and for

					BTR/MMR - project lead/Council held data <sup>1</sup> , 6 x LA housing statistics returns
pr ind W Ad	ncluding Vheelchair ccessible lousing	Annual - when HNDA 3 is complete (aim of achieving "robust and credible status" from the CHMA by March 2022)	Total accessible and other specialist provision homes.	Annually	Regional partners have commenced the next Housing Need and Demand Assessment (HNDA 3) this work aims to establish a robust evidence base and will have an increased focus on specialist provision (including need for wheelchair accessible, other accessible, adapted housing and housing for specialist groups for example Gypsy/Travellers and veterans). When this work is completed a regional target and five-year delivery number will be developed.

Type of info required	Financials		Progress Report	BRP Quantitative info	BRP Qualitative info	
Who to send?	Finance Lead		Project Lead	Project Lead	Project Lead, Comms Lead, Procurement Lead	
Details	Monthly forecast	Quarterly claim	RAG, SAV score and comments	Quantitively info: Outputs and impacts	Case studies and community benefits	
When?	5 <sup>th</sup> working day of the month	TBC	5 <sup>th</sup> working day of the month	<ul> <li>Monthly info: 5<sup>th</sup> working day of the month</li> <li>Quarterly info: 5<sup>th</sup> working day of February, May, August and November</li> <li>Annual info: 5<sup>th</sup> working day of July</li> </ul>	5 <sup>th</sup> working day of the month (when there is information available)	

<sup>&</sup>lt;sup>1</sup> Tenure breakdown – BTR and MMR is sought from project leads on strategic sites and Edinburgh Living

## Strategic Added Value – Proposed Measurement System for Benefits Realisation Reporting

The Deal document describes five main ways our interventions will ensure that the benefits of City Region Deal investment are shared as widely as possible and support inclusive growth across the region:

- 1. Investing in the city region to deliver **economic growth**, especially through construction and data-driven innovation.
- 2. **Unlocking physical barriers to growth**, especially through the housing and transport programmes.
- 3. **Community Benefits** through procurement to target inclusive employment practices and other opportunities.
- 4. Targeted **employability and skills interventions** to ensure that job opportunities are available to those who need them most.
- 5. **Social benefit through innovation**, for example through challenge-based programmes, to help tackle challenges specific to this region.

One of the ways to meeting these objectives is through partnership working across themes and beyond the City Region Deal structure (i.e. with the private and third sectors, academia and other public bodies as well as other city regions).

To monitor the maturity of such arrangements we propose, as illustrated in Table 1, a scoring system out of three. Project leads should assign a score based on what they feel the realistic ambition for any project or programme is. They will update this annually.

Table 1: Strategic Added Value Scoring System

S.A.V. Score	Description
1 (Low)	<ul> <li>There are opportunities for links with one or two other CRD themes that may add value to the proposal.</li> <li>Partnership working with wider stakeholders, e.g. private/third sector to add value to the proposal has not been thoroughly considered, but may be possible, and should be explored further.</li> <li>One or two of the five ""inclusive growth" measures could be incorporated into the delivery of the project.</li> </ul>
2 (Medium)	<ul> <li>There are opportunities for links with two or three other CRD themes that may add value to the proposal.</li> <li>Partnership working with wider stakeholders, e.g. private/third sector to add value has been factored into the business case to some extent, but there are opportunities to enhance this to further add value.</li> <li>Two or three of the five ""inclusive growth" measures could be incorporated into the delivery of the project.</li> </ul>
3. (High)	<ul> <li>There are opportunities for links with three of four other CRD themes that may add value to the proposal.</li> <li>Partnership working with wider stakeholders, e.g. private/third sector is already taking place and strategic added value effects are clear.</li> <li>Three, four or five ""inclusive growth" measures could be incorporated into the delivery of the project.</li> </ul>

In addition – where a ranking of 3 is agreed, we propose, as illustrated in Table 2 below, to capture the "Strategic Added Value" benefits of such new partnership arrangements across five dimensions.

Table 2: Potential Strategic Added Value Elements of the City Region Deal

Definition	Examples							
Strategic leadership & catalyst: Articulating and communicating Regional development needs, opportunities and solutions to partners and stakeholders in the Region and elsewhere.  Strategic influence: Carrying out or stimulating activity that defines the distinctive roles of partners, gets them to commit to shared strategic objectives and to behave and allocate their funds accordingly.	Creating confidence in the prospects for economic growth and in the capacity of partners and stakeholders to realise the potential for growth and improved CRD performance.  Generating cross-Regional partnerships of mutual benefit to the growth prospects of each participating area.  Achieving alignment and inter-locking of the priorities and investment plans of CRD and other partners.							
<b>Leverage:</b> Providing financial and other incentives to mobilise partner and stakeholder resources – equipment, people as well as funding.	Levered funding and other resources from partners and stakeholders in support of CRD objectives.							
<b>Synergy</b> : Using organisational capacity, knowledge and expertise to improve information exchange and knowledge transfer and coordination and/or integration of the design and delivery of interventions between partners.	Reduced duplication of service provision from Regional partners – e.g. in business development support.  Scaling up of projects and programmes to beneficial levels that achieve scale economies and provide for critical mass in securing benefits.							
<b>Engagement:</b> Setting up the mechanisms and incentives for more effective and deliberative engagement of stakeholders in the design and delivery of Regional and sub-Regional priorities and programmes.	Introducing quality and innovation in CRD interventions through the transfer of good practice, the development and use of benchmarks and the adoption of new processes.							

Finally every year we will select up to five Strategic Added Value exemplars for a more detailed case study review and to support our "annual conversation" with Governments as well as on going engagement with regional stakeholders and communities.



# Edinburgh and South East Scotland City Region Deal Joint Committee

#### 10 am, Friday 4 December 2020

#### **Regional Growth Framework Update**

#### Item number

#### **Executive Summary**

This report provides an update on the development of the Edinburgh and South East Scotland Regional Growth Framework (RGF), covering:

- A general update since progress was last reported to the Joint Committee in March 2020;
- Initial proposals in terms of the focus of the RGF; and
- Proposed timescale to produce the RGF.

#### **Monica Patterson**

Chief Officer, Edinburgh and South East Scotland City Region Deal

Contact: Andy Nichol, Programme Manager, Edinburgh and South East Scotland City Region Deal

E-mail: andy.nichol@edinburgh.gov.uk | Tel: 0131 529 4461

## Report

#### **Regional Growth Framework**

#### 1. Recommendations

- 1.1 The Committee are recommended to:
  - 1.1.1 Note progress to date on the development of the Regional Growth Framework;
  - 1.1.2 Consider and endorse the proposed vision and themes which will guide the focus of the RGF; and
  - 1.1.3 Note the proposed timescale to produce the RGF, including timeframe for wider consultation.

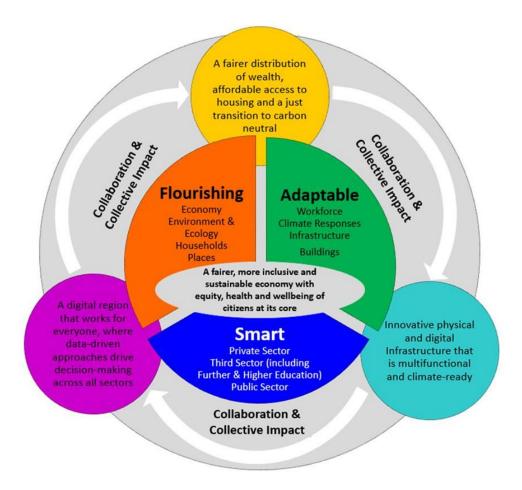
#### 2. Background

- 2.1 Building on the success of the Edinburgh and South East Scotland (ESES) City Region Deal, the Deal Partners agreed to the development of a broader Regional Growth Framework (RGF), a document which would seek to articulate the long term aspirational goals for Edinburgh and South East Scotland, and guide the future direction of the local authorities and a range of other public sector organisations. Specifically, it seeks to set an ambitious 20-year vision for the region, up until 2040.
- 2.2 Recent years have seen the benefits of closer collaboration across the public sector to ensure more effective and efficient use of resources, and co-ordinating support towards common goals, such as achieving a more sustainable and equitable society.
- 2.3 In terms of its purpose, the Framework is a non-statutory document led by ESES City Region Deal partners and other key strategic partners operating across the Region. It is a public statement of aligned vison, ambition and priorities for South East Scotland, seeking to influence and be influenced by plans and strategies developed at national, regional and local levels.
- 2.4 Its overall aim is to 'to inform future approaches, strategies and policies across sustainability, transport, planning, housing and economic development to enable the region to generate and spread sustainable inclusive growth and enable it to transition to a low carbon economy'. In doing so, it aims to ensure that the success of the region can continue to be realised and that the region continues to be a key driver of

- the Scottish economy. It seeks to identify how regional partners can build on the opportunities created by the City Region Deal.
- 2.5 Early work in the development of the RGF was undertaken in late 2019 and early 2020, with the initial intention of producing a draft for wider consultation by summer 2020. However, the Covid-19 pandemic has had an impact on this timescale, delaying the process. In addition to this, the need for the Scottish economy to consider and plan for the post-Covid economy has prompted a review of the focus and initial priorities within the Plan.
- 2.6 The following progress report summarises work to date, the proposed focus of the RGF and revised timescale for its production.

#### 3. Main report

- The Framework seeks to set out a 20-year roadmap to help the economy address 3.1 the significant challenges and opportunities ahead. In addition to supporting a post Covid economic recovery, the region needs to be in a position to address the national priorities of Scotland becoming a sustainable, inclusive and zero carbon economy, supporting wellbeing for all of its people.
- 3.2 During this year analysis has been undertaken to understand both the changing external challenges and opportunities that will impact on the region, as well as the unique strengths and weaknesses that the region has at present, and ensure that the RGF seeks to maximise the potential for the whole region in the decades ahead
- 3.3 Early work sought to identify a vison for the Region and the broad Themes that seek to maximise the opportunities which the Region offers, while addressing the challenges which is faces, both existing and as a result of Covid-19 and its impact. As a region we need to start from the premise that there are no boundaries between us or others, and that our Vison is as much about how we adopt the right approach and behaviours when we collaborate as it is achieving the positive outcomes we aspire to.
- 3.4 Our collective draft vision for the region is:
  - 3.4.1 We will continue to drive the Scottish economy and successfully accommodate our growth to deliver a fairer and more inclusive distribution of wealth to all our communities. We will make best use of our existing assets to create adaptable, flourishing and smart places to ensure that the Edinburgh and South East Scotland City Region delivers for all its citizens as we transition to a zero carbon economy.
- 3.5 Three broad interlinked Themes (Flourishing, Adaptable and Smart) have been identified to support this vision and these are outlined the following diagram.



- 3.6 Further work has been undertaken to expand each of the theme's in terms of the scope of short, medium and long term actions, recognising existing commitments, such as the City Region Deal projects, as well as potential new pipeline projects that might be considered to address the challenges of a post-Covid, inclusive and zero carbon economy. These have included initial workshop's looking at future regional economic scenarios for the region as well as key elements of a sustainable regional economy. The outputs from these processes are being fed into the RGF drafting process (copies of the outputs from these workshop sessions are available on request).
- 3.7 An early output from this work has been the development of a logic model, which seeks to outline the process and focus within each Theme, articulating where the Region is as present, where it is seeking to get to over the period of the framework, and what needs to happen to support this.
- 3.8 As previously indicated, Covid-19 has had an impact in terms of the timescale for the production of the RGF. The timescale and its various stages have been revised and are outlined below. This is organised into five stages:
  - 3.8.1 Stage 1 develop a response to NPF 4 Call for Ideas outlining regional aspirations (complete)
  - 3.8.2 Stage 2 develop a logic model that identifies strategic aspirations and actions for each of the RGF themes (Current March 2021)

- 3.8.3 Stages 3 and 4 stakeholder engagement, develop a draft RGF for consultation, consultation, finalisation of RGF and formal approval (Mar 2021 – Sep 2021)
- 3.8.4 Stage 5 delivery of RGF Action Plan (Sep 2021 onwards)
- 3.9 These stages and key tasks are summarised below:

RGF Project Timeline		2020			2021								
		N	D	J	F	М	Α	М	J	J	Α	S	
Phase 1 (completed)													
NPF4 Call for Ideas													
Phase 2 - Logic Modelling													
Develop and Draft Model													
Sustainable Economy Workshop		2											
ESESCRD Directors Input		5	3										
ESESCRD Executive Input		19											
Update to Joint Committee			4			5							
Update to Regional Enterprise Council			11										
Phase 3 - Stakeholder Engagement and development of consultation draft													
Elected Member Oversight Group Established													
Ongoing Elected Member Oversight Group meetings													
Input from Regional Enterprise Council to inform draft						19							
Input from Directors to inform consultation draft													
Executive Review of consultation draft													
Approval of consultation draft by Joint Committee									4				
Phase 4 - Consultation and Finalisation of Document													
Consultation Period													
Incorporate Feedback and finalise RGF													
Approval of final RGF by Joint Committee												3	
Final Publication and Launch Event													
Phase 5 - Delivery													
Action Plan Delivery (September onwards)												<b>→</b>	

- 3.10 In terms of resources to support the development of the RGF, the staff resource agreed by partners at the outset of the RGF work has been extended to allow the commitments above to be delivered. This includes staff time from Scottish Enterprise; The City of Edinburgh Council; East Lothian Council; Fife Council; Scottish Borders Council; and the ESES City Region Deal PMO.
- 3.11 The RGF will also be developed with input from the City Region Deal thematic boards: Housing, Skills, DDI and Transport including SEStran.

#### 4. Financial impact

- 4.1 At this stage in the process, there are no financial implications in the development of the RGF.
- 5. Alignment with Sustainable, Inclusive Growth Ambitions
- 5.1 The production of the RGF is closely aligned with the existing ambitions of the City Deal Partners. It seeks to build on the inclusive sustainable growth objectives within the City Region Deal and align closely to programme for Government.
- 5.2 On 2 November 2020, regional partners held a Sustainable Economy workshop to consider a sustainable regional economy and climate change. The outputs from the workshop including cross-boundary opportunities and priorities for the region are

currently being processed. A further workshop will take place on 8 December to distil outputs and determine priorities and opportunities to include in Regional Growth Framework.

#### 6. Background reading/external references

- 6.1 Edinburgh and South East Scotland City Region Deal Document (August 2018)
- 6.2 Edinburgh and South East Scotland Regional Growth Framework (September 2019)
- 6.3 Edinburgh and South East Scotland Regional Response to National Planning Framework 4 "Call for Ideas" (March 2020)

#### 7. Appendices

7.1 None.